February 9, 2016



Endowment, **\$** Billion



All Tenure-Track Faculty



Non-Medical Tenure-Track Faculty



Degrees Awarded in 2014



Endowment per Faculty, Degree, Student



US News Peer Assessment vs Faculty Size



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US News Score vs Faculty Size







Normalized Per Capita Research Expenditures









Productivity in Humanities



Productivity in Social and Behavioral Sciences





Productivity in Business



Productivity in Education





Productivity in Engineering



Productivity in Health Professions







FSPI Z-Scores for AAU Private Institutions

School Profiles: Tenure Track Faculty + Students (excl. PhD)

	MED	NUR	A&S	ENG	ED	BUS	MUS	Law
Rochester	787	13	262	86	20	39	88	
		456 [35:1]	4707 [18:1]	964 [11:1]	434* [22:1]	581 [15:1]	892* [10:1]	
Vanderbilt	555	15	374	84	80	38	23	36
		596 [40:1]	4130 [11:1]	464 [7:]	1747 [22:1]	552 [15:1]	207 [9:1]	

Endowment Availability

	\$ per Faculty	\$ per Degree	\$ per UG
Rochester	\$1,527,886	\$607,745	\$321,622
	[\$76,000/year]	[\$30,000/year]	[\$16,000/year]
Vanderbilt	\$3,208,762	\$1,079,000	\$590,607
	[\$160,000/year]	[\$54,000/year]	[\$30,000/year]

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Change in Tuition Dependence: FY 07 vs FY 16

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Annual Change in Net Tuition per Student

- Maintain low barriers to collaboration
- Push co-ordinated, University-wide initiatives
- Identify and support peaks (and potential peaks) of excellence
- Promote international collaborations

Source: Batelle 2014 Global R&D Funding Forecast

Share of All S&E Articles Resulting from Intl. Collaboration

Source: NSF Science & Engineering Indicators 2014

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Getting Ahead: Education

- Capitalize on our talent for curricular innovation
- Increased focus on value-for-money
 - Novel trajectories (e.g., accelerated bachelor's/master's)
- International engagement
 - International enrollments
 - Education of global citizens

Two Threads...

- Global Engagement
 - Access to talent (faculty, students)
 - Access to research resources
 - Engagement with significant problems
 - Doing more for our students
- University Organization
 - Suboptimal for major research initiatives?
 - Imposes higher costs?

