

University of Rochester  
2011 United Way/Red Cross Campaign

Campaign Report: June 30, 2011

		<u>2011</u>			<u>2010</u>			<u>2011 vs 2010 Variance</u>		
		<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>
10	Central Administration	\$149,628	39.6%	\$261	\$143,079	39.0%	\$262	\$6,548	0.6%	(\$1)
20	River Campus	\$18,140	20.8%	\$173	\$19,418	25.1%	\$157	(\$1,277)	-4.2%	\$16
21	College of Arts & Sciences	\$81,395	23.8%	\$476	\$79,111	23.9%	\$471	\$2,284	-0.1%	\$5
22	College of Engineering & Applied Science	\$72,638	26.8%	\$554	\$66,524	24.2%	\$578	\$6,114	2.6%	(\$24)
23	Simon School of Business	\$48,612	30.8%	\$1,105	\$49,463	37.3%	\$989	(\$851)	-6.5%	\$116
24	Warner School of Education	\$7,677	25.4%	\$452	\$6,750	29.2%	\$355	\$927	-3.8%	\$97
30	Eastman School of Music	\$12,918	19.6%	\$244	\$13,072	21.9%	\$222	(\$154)	-2.3%	\$22
40	School of Medicine & Dentistry (Includes Eastman Dental Center)	\$368,643	25.8%	\$422	\$340,565	24.0%	\$421	\$28,078	1.8%	\$1
50	Strong Memorial Hospital & Clinics	\$253,746	18.8%	\$187	\$225,893	16.0%	\$200	\$27,853	2.8%	(\$13)
60	School of Nursing	\$11,883	24.5%	\$350	\$10,888	27.6%	\$294	\$995	-3.1%	\$56
70	Memorial Art Gallery	\$5,044	41.3%	\$194	\$5,613	39.4%	\$216	(\$569)	1.9%	(\$22)
90	Health Sciences	\$55,766	37.1%	\$272	\$51,985	32.1%	\$313	\$3,781	5.0%	(\$41)
91	Medical Faculty Group	\$36,945	20.6%	\$134	\$35,312	19.6%	\$138	\$1,633	1.0%	(\$4)
	Post Docs, Teaching Fellows, TAR Employees	\$13,956			\$15,231			(\$1,276)		
	Fundraising	\$1,378			\$656			\$722		
	<b>SubTotal</b>	<b>\$1,138,370</b>	<b>24.2%</b>	<b>\$288</b>	<b>\$1,063,560</b>	<b>21.9%</b>	<b>\$304</b>	<b>\$74,810</b>	<b>2.3%</b>	<b>(\$16)</b>
	Retirees	\$89,535	15.2%	\$319	\$83,230	14.6%	\$324	\$6,304	0.6%	(\$5)
	<b>SubTotal</b>	<b>\$1,227,904</b>	<b>23.3%</b>	<b>\$290</b>	<b>\$1,146,790</b>	<b>21.2%</b>	<b>\$305</b>	<b>\$81,114</b>	<b>2.1%</b>	<b>(\$15)</b>
	Highland Hospital	\$104,612	31.0%	\$145	\$97,242	27.0%	\$154	\$7,370	3.9%	(\$9)
	Highlands @ Brighton	\$3,679	5.4%	\$263	\$3,571	12.7%	\$102	\$108	-7.3%	\$161
	Highlands @ Pittsford	\$6,146	22.3%	\$158	\$6,123	33.1%	\$113	\$23	-10.8%	\$44
	Highlands Living Center	\$14,127	42.6%	\$168	\$12,671	37.4%	\$165	\$1,456	5.3%	\$4
	Visiting Nurse Service	\$56,273	62.7%	\$138	\$56,548	58.0%	\$134	(\$275)	4.6%	\$4
	<b>Total University of Rochester Campaign</b>	<b>\$1,412,742</b>	<b>25.2%</b>	<b>\$257</b>	<b>\$1,322,945</b>	<b>23.2%</b>	<b>\$266</b>	<b>\$89,797</b>	<b>2.0%</b>	<b>(\$9)</b>
	<b>Campaign Goal</b>	<b>\$1,300,000</b>			<b>\$1,300,000</b>			<b>\$0</b>		
	<b>Variance</b>	<b>\$112,742</b>			<b>\$22,945</b>			<b>\$89,797</b>		
	<b>% of Goal</b>	<b>108.7%</b>			<b>101.8%</b>			<b>6.9%</b>		

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\*Note: Departments with <5 Employees are included in "Other Departments".

**Division 10 - Central Administration**

	2011			2010			Variance 2011 vs. 2010		
	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge
Auxiliary Operations	\$928	57.1%	\$232	\$1,024	62.5%	\$205	(\$96)	-5.4%	\$27
Career Center	\$148	18.2%	\$74	\$48	9.1%	\$48	\$100	9.1%	\$26
Conference & Events Office	\$30	20.0%	\$30	\$40	16.7%	\$40	(\$10)	3.3%	(\$10)
Environmental Health & Safety	\$1,753	43.3%	\$135	\$1,426	25.8%	\$178	\$327	17.5%	(\$43)
Facilities & Services - Associate VP Offices	\$2,239	100.0%	\$249	\$2,722	90.0%	\$302	(\$483)	10.0%	(\$54)
Facilities & Services - HR & Support Operatio	\$412	37.5%	\$137	\$401	30.0%	\$134	\$11	7.5%	\$4
Facilities & Services - Mail	\$840	12.0%	\$280	\$840	12.5%	\$280	\$0	-0.5%	\$0
Facilities & Services - Parking	\$2,371	44.9%	\$59	\$1,742	35.8%	\$60	\$629	9.1%	(\$1)
Facilities & Services - Project Management RC	\$3,840	26.9%	\$549	\$0	0.0%	\$0	\$3,840	26.9%	\$549
Facilities & Services - Support Operations	\$1,343	25.0%	\$122	\$1,337	19.0%	\$167	\$6	6.0%	(\$45)
Facilities & Services - Utility/Energy Mgmt	\$1,072	13.2%	\$153	\$1,444	14.0%	\$206	(\$372)	-0.8%	(\$53)
Facilities & Services - RC Operations	\$4,219	28.9%	\$103	\$6,437	31.1%	\$153	(\$2,217)	-2.2%	(\$50)
Facilities & Services - Project Management URM	♦	♦	♦	\$1,208	42.9%	\$201	(\$1,208)	-42.9%	(\$201)
Human Resources	\$8,412	30.1%	\$271	\$9,133	41.1%	\$234	(\$721)	-11.0%	\$37
Institutional Resources	\$2,440	44.4%	\$610	\$2,365	50.0%	\$591	\$75	-5.6%	\$19
Office for Human Subject Protection	\$6,543	61.1%	\$595	\$5,446	18.8%	\$1,815	\$1,097	42.4%	(\$1,221)
Office of Budgets & Planning	\$2,073	100.0%	\$415	\$1,914	100.0%	\$383	\$159	0.0%	\$32
Office of Senior Vice President & CFO	\$5,075	87.5%	\$725	\$4,958	85.7%	\$826	\$117	1.8%	(\$101)
Office of University Counsel	\$7,984	66.7%	\$1,331	\$8,094	66.7%	\$1,349	(\$110)	0.0%	(\$18)
Payroll	\$340	28.6%	\$85	\$318	28.6%	\$80	\$22	0.0%	\$6
President's Office	\$17,211	93.3%	\$1,229	\$16,821	91.7%	\$1,529	\$390	1.7%	(\$300)
Provost's Office	\$2,216	50.0%	\$317	\$2,208	53.8%	\$315	\$8	-3.8%	\$1
Purchasing	\$2,341	46.9%	\$156	\$1,957	50.0%	\$130	\$384	-3.1%	\$26
Research & Project Administration	\$2,415	45.0%	\$268	\$2,805	60.0%	\$234	(\$390)	-15.0%	\$35
Security & Traffic	\$1,972	6.5%	\$247	\$2,212	6.8%	\$277	(\$240)	-0.4%	(\$30)
University Advancement	\$28,388	63.3%	\$173	\$28,346	66.5%	\$172	\$42	-3.2%	\$1
University Audit	\$1,863	90.0%	\$207	\$1,803	87.5%	\$258	\$60	2.5%	(\$51)
University Communications	\$8,653	70.0%	\$412	\$8,547	54.5%	\$475	\$106	15.5%	(\$63)
University Counseling Center	\$348	37.5%	\$116	\$359	44.4%	\$90	(\$11)	-6.9%	\$26
University Finance	\$1,935	31.7%	\$102	\$1,925	31.7%	\$101	\$10	0.0%	\$1
University Health Service	\$2,046	45.0%	\$114	\$1,926	44.4%	\$96	\$120	0.6%	\$17
University IT	\$25,523	34.8%	\$331	\$20,658	31.6%	\$313	\$4,865	3.3%	\$18
* Other Departments	\$2,654	41.7%	\$531	\$2,617	41.7%	\$523	\$37	0.0%	\$7
<b>Total</b>	<b>\$149,628</b>	<b>39.6%</b>	<b>\$261</b>	<b>\$143,079</b>	<b>39.0%</b>	<b>\$262</b>	<b>\$6,548</b>	<b>0.6%</b>	<b>(\$1)</b>

♦ Inactive Department - 2011 Campaign

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\* Note: Departments with <5 Employees are included in "Other Departments".

**Division 20 - River Campus**

	<u>2011</u>			<u>2010</u>			<u>Variance 2011 vs. 2010</u>		
	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>
Admissions & Enrollment	\$1,113	12.0%	\$186	\$1,551	23.4%	\$141	(\$438)	-11.4%	\$45
Athletics & Recreation	\$1,554	15.6%	\$222	\$1,586	15.7%	\$198	(\$32)	-0.1%	\$24
Auxiliary Operations	\$653	8.3%	\$65	\$822	18.4%	\$43	(\$169)	-10.1%	\$22
Bursar's Office - RC	\$1,081	38.5%	\$216	\$1,086	46.2%	\$181	(\$5)	-7.7%	\$35
Facilities & Services - Resident Life Operations	\$1,298	24.6%	\$93	\$1,193	25.9%	\$80	\$105	-1.3%	\$13
Financial Aid	\$462	29.4%	\$92	\$406	33.3%	\$68	\$56	-3.9%	\$25
International Services Office	\$24	10.0%	\$24	\$240	10.0%	\$240	(\$216)	0.0%	(\$216)
Kearns Center	\$0	0.0%	\$0	\$0	0.0%	\$0	\$0	0.0%	\$0
Learning Assistance	\$73	25.0%	\$37	\$433	42.9%	\$144	(\$360)	-17.9%	(\$108)
Office of the Dean of Students	\$510	20.0%	\$255	\$330	20.0%	\$165	\$180	0.0%	\$90
Registrar's Office	\$1,024	50.0%	\$171	\$1,851	61.5%	\$231	(\$827)	-11.5%	(\$61)
Residential Life	\$2,185	27.8%	\$437	\$2,346	44.4%	\$293	(\$161)	-16.7%	\$144
River Campus Libraries	\$6,608	33.3%	\$184	\$6,245	30.4%	\$184	\$363	3.0%	(\$0)
Student Activities	\$163	21.4%	\$54	\$128	15.4%	\$64	\$35	6.0%	(\$10)
* Other Departments	\$1,392	27.3%	\$464	\$1,200	9.1%	\$120	\$192	18.2%	(\$736)
<b>Total</b>	<b>\$18,140</b>	<b>20.8%</b>	<b>\$173</b>	<b>\$19,418</b>	<b>25.1%</b>	<b>\$157</b>	<b>(\$1,277)</b>	<b>-4.2%</b>	<b>\$16</b>

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**Division 21- College of Arts & Sciences**

	<u>2011</u>			<u>2010</u>			<u>Variance 2011 vs. 2010</u>		
	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>
Anthropology	\$812	33.3%	\$271	\$600	37.5%	\$200	\$212	-4.2%	\$71
Art & Art History	\$500	5.0%	\$500	\$0	0.0%	\$0	\$500	5.0%	\$500
Biology	\$4,264	22.0%	\$328	\$4,987	30.4%	\$293	(\$723)	-8.3%	\$35
Brain & Cognitive Science	\$3,692	12.8%	\$615	\$4,052	16.7%	\$579	(\$360)	-3.9%	\$36
Center for Academic Support	\$813	37.5%	\$136	\$1,047	25.0%	\$209	(\$234)	12.5%	(\$74)
Center for Visual Sciences	\$624	17.4%	\$156	\$560	15.0%	\$187	\$64	2.4%	(\$31)
Chemistry	\$10,566	28.6%	\$755	\$9,214	27.1%	\$709	\$1,352	1.5%	\$46
Clinical & Social Psychology	\$4,020	38.7%	\$335	\$3,268	36.7%	\$297	\$752	2.0%	\$38
Clinical & Social Psychology - Children's Institute	\$736	14.6%	\$123	\$2,803	31.6%	\$234	(\$2,067)	-16.9%	(\$111)
Clinical & Social Psychology - Mt. Hope Family Center	\$2,310	37.0%	\$116	\$1,745	15.5%	\$194	\$565	21.5%	(\$78)
College Writing Program	\$792	22.2%	\$396	\$244	40.0%	\$122	\$548	-17.8%	\$274
Deans Office - Colleges	\$13,187	42.6%	\$659	\$13,578	52.5%	\$647	(\$391)	-9.9%	\$13
Earth & Environmental Sciences	\$288	16.7%	\$144	\$1,225	30.8%	\$306	(\$937)	-14.1%	(\$162)
Economics	\$1,400	13.0%	\$467	\$220	9.1%	\$110	\$1,180	4.0%	\$357
English	\$1,988	24.3%	\$221	\$1,748	24.3%	\$194	\$240	0.0%	\$27
History	\$1,026	22.7%	\$205	\$1,230	30.0%	\$205	(\$204)	-7.3%	\$0
Linguistics	\$470	25.0%	\$235	\$470	25.0%	\$235	\$0	0.0%	\$0
Mathematics	\$2,040	11.4%	\$510	\$1,570	5.9%	\$785	\$470	5.5%	(\$275)
Modern Languages & Cultures	\$2,150	16.7%	\$430	\$2,066	23.1%	\$344	\$84	-6.4%	\$86
Music	\$50	9.1%	\$50	\$25	10.0%	\$25	\$25	-0.9%	\$25
Philosophy	\$3,956	66.7%	\$495	\$3,530	63.6%	\$504	\$427	3.0%	(\$10)
Physics & Astronomy	\$19,039	28.8%	\$1,120	\$18,163	21.8%	\$1,068	\$876	7.0%	\$52
Political Science	\$5,644	22.2%	\$941	\$5,644	21.4%	\$941	\$0	0.8%	\$0
Religion & Classics	\$1,029	14.3%	\$514	\$1,124	25.0%	\$375	(\$95)	-10.7%	\$140
* Other Departments	\$0	0.0%	\$0	\$0	0.0%	\$0	\$0	0.0%	\$0
<b>Total</b>	<b>\$81,395</b>	<b>23.8%</b>	<b>\$476</b>	<b>\$79,111</b>	<b>23.9%</b>	<b>\$471</b>	<b>\$2,284</b>	<b>-0.1%</b>	<b>\$5</b>

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Division 22 - School of Engineering and Applied Science

	2011			2010			Variance 2011 vs 2010		
	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge
School of Engineering and Applied Science	\$28,239	30.9%	\$ 513	\$25,750	27.3%	\$548	\$2,489	3.6%	(\$34)
<i>Biomedical Engineering</i>	\$7,414	47.1%	\$ 927	\$6,694	42.9%	\$1,116	\$720	4.2%	(\$189)
<i>Center for Entrepreneurship</i>	\$1,017	50.0%	\$ 339	\$935	40.0%	\$468	\$82	10.0%	(\$128)
<i>Chemical Engineering</i>	\$2,424	33.3%	\$ 485	\$2,454	33.3%	\$409	(\$30)	0.0%	\$76
<i>Computer Science</i>	\$5,674	40.0%	\$ 567	\$4,828	30.8%	\$604	\$846	9.2%	(\$36)
<i>Deans Office SEAS</i>	\$3,130	43.8%	\$ 447	\$3,065	46.7%	\$438	\$65	-2.9%	\$9
<i>Electrical &amp; Computer Engineering</i>	\$819	10.3%	\$ 205	\$650	5.7%	\$325	\$169	4.5%	(\$120)
<i>Mechanical Engineering</i>	\$3,896	29.2%	\$ 557	\$3,920	33.3%	\$560	(\$24)	-4.2%	(\$3)
<i>The Institute of Optics</i>	\$3,865	30.6%	\$ 351	\$3,204	23.7%	\$356	\$661	6.9%	(\$5)
Laboratory for Laser Energetics	\$44,399	24.4%	\$ 584	\$40,774	22.4%	\$600	\$3,625	2.0%	(\$15)
<b>Total</b>	<b>\$72,638</b>	<b>26.8%</b>	<b>\$ 554</b>	<b>\$66,524</b>	<b>24.2%</b>	<b>\$578</b>	<b>\$6,114</b>	<b>2.6%</b>	<b>(\$24)</b>

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Division 40 - School of Medicine & Dentistry

	<u>2011</u>			<u>2010</u>			<u>Variance 2011 vs 2010</u>		
	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>
Total - Other	\$10,579	32.2%	\$130	\$11,484	27.0%	\$185	(\$905)	5.2%	(\$55)
Total - Clinical Science	\$307,221	24.5%	\$543	\$281,779	23.0%	\$517	\$25,442	1.5%	\$26
Total - Basic Science	\$50,844	27.6%	\$225	\$47,302	26.3%	\$234	\$3,542	1.2%	(\$9)
<b>Total</b>	<b>\$368,643</b>	<b>25.8%</b>	<b>\$422</b>	<b>\$340,565</b>	<b>24.0%</b>	<b>\$421</b>	<b>\$28,078</b>	<b>1.8%</b>	<b>\$1</b>

Other

	<u>2011</u>			<u>2010</u>			<u>Variance 2011 vs 2010</u>		
	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>
Dean's Office - SMD	\$1,902	50.0%	\$380	\$1,482	46.2%	\$490	\$420	3.8%	(\$110)
Environmental Services - SMD	\$1,211	36.0%	\$45	\$769	23.1%	\$43	\$442	12.9%	\$2
Medical School Finance	\$1,578	57.1%	\$395	\$1,458	42.9%	\$486	\$120	14.3%	(\$92)
Monroe Community Hospital - Geriatric	\$60	16.7%	\$30	\$108	28.6%	\$27	(\$48)	-11.9%	\$3
Office for Educational Resources	\$228	26.7%	\$57	\$180	20.0%	\$60	\$48	6.7%	(\$3)
Offices for Graduate Medical Education	\$144	28.6%	\$72	\$240	20.0%	\$240	(\$96)	8.6%	(\$168)
Offices for Medical Education	\$4,182	47.7%	\$199	\$6,814	55.8%	\$284	(\$2,632)	-8.1%	(\$85)
Vivarium & Lab Animal Medicine	\$1,274	20.5%	\$75	\$433	10.0%	\$72	\$841	10.5%	\$3
* Other Departments	\$0	0.0%	\$0	\$0	0.0%	\$0	\$0	0.0%	\$0
<b>Total</b>	<b>\$10,579</b>	<b>32.2%</b>	<b>\$130</b>	<b>\$11,484</b>	<b>27.0%</b>	<b>\$185</b>	<b>(\$905)</b>	<b>5.2%</b>	<b>(\$55)</b>

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Division 40 - School of Medicine & Dentistry (Continued)

Clinical Departments

	2011			2010			Variance 2011 vs 2010		
	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge
Anesthesiology	\$13,229	22.0%	\$735	\$12,743	20.8%	\$796	\$486	1.2%	(\$61)
Dentistry (Includes Eastman Dental Center)	\$6,120	20.7%	\$146	\$4,774	16.8%	\$149	\$1,346	3.9%	(\$3)
Dermatology	\$11,172	20.0%	\$2,234	\$1,124	13.0%	\$375	\$10,048	7.0%	\$1,860
Emergency Medicine	\$4,381	20.4%	\$398	\$2,250	10.7%	\$375	\$2,131	9.7%	\$23
Family Medicine	\$12,591	63.0%	\$434	\$10,030	47.7%	\$478	\$2,561	15.3%	(\$43)
Imaging Sciences	\$23,458	27.6%	\$869	\$19,101	22.7%	\$868	\$4,357	4.9%	\$1
Medicine (Includes Primary Care Physicians)	\$96,585	24.2%	\$657	\$92,574	24.8%	\$605	\$4,010	-0.5%	\$52
Neurology	\$22,566	30.1%	\$525	\$27,808	28.4%	\$463	(\$5,242)	1.6%	\$61
Neurosurgery	\$7,350	25.0%	\$613	\$6,672	32.4%	\$556	\$678	-7.4%	\$57
Obstetrics & Gynecology	\$5,545	25.6%	\$264	\$7,050	25.0%	\$336	(\$1,505)	0.6%	(\$72)
Ophthalmology	\$2,895	17.5%	\$263	\$2,659	15.0%	\$295	\$236	2.5%	(\$32)
Orthopaedics	\$8,725	17.8%	\$671	\$9,625	25.3%	\$507	(\$900)	-7.5%	\$165
Otolaryngology	\$1,800	4.3%	\$1,800	\$0	0.0%	\$0	\$1,800	4.3%	\$1,800
Pathology & Lab Medicine	\$17,572	28.2%	\$732	\$16,863	29.4%	\$675	\$709	-1.2%	\$58
Pediatrics	\$32,240	23.4%	\$436	\$31,651	23.2%	\$452	\$589	0.2%	(\$16)
Physical Medicine & Rehabilitation	\$200	28.6%	\$100	\$0	0.0%	\$0	\$200	28.6%	\$100
Psychiatry	\$23,713	24.4%	\$593	\$23,257	22.5%	\$596	\$456	1.8%	(\$4)
Radiation Oncology	\$7,877	40.3%	\$292	\$5,745	23.7%	\$319	\$2,132	16.6%	(\$27)
Surgery	\$8,623	18.6%	\$539	\$7,443	17.6%	\$465	\$1,180	1.0%	\$74
Urology	\$578	7.7%	\$193	\$410	7.5%	\$137	\$168	0.2%	\$56
<b>Total</b>	<b>\$307,221</b>	<b>24.5%</b>	<b>\$543</b>	<b>\$281,779</b>	<b>23.0%</b>	<b>\$517</b>	<b>\$25,442</b>	<b>1.5%</b>	<b>\$26</b>

Basic Science Departments & Centers

	2011			2010			Variance 2011 vs 2010		
	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge
Aab Cardiovascular Research Institute	\$1,810	15.8%	\$201	\$1,396	15.1%	\$175	\$414	0.7%	\$27
Biochemistry and Biophysics	\$1,692	25.0%	\$141	\$2,393	32.0%	\$150	(\$701)	-7.0%	(\$9)
Biomedical Engineering	\$2,059	58.3%	\$294	\$1,901	50.0%	\$380	\$158	8.3%	(\$86)
Biomedical Genetics	\$1,732	22.5%	\$192	\$854	17.1%	\$122	\$878	5.4%	\$70
Biostatistics & Computational Biology	\$7,009	36.8%	\$334	\$6,146	38.9%	\$293	\$863	-2.0%	\$41
Cancer Center	\$1,395	22.9%	\$174	\$1,279	20.0%	\$183	\$116	2.9%	(\$8)
Center for Human Experimental Therapeutics	\$7,338	50.8%	\$229	♦	♦	♦			
Center for Musculoskeletal Research	\$710	11.9%	\$142	\$305	11.8%	\$76	\$405	0.1%	\$66
Center for Neural Development & Disease	\$2,387	71.4%	\$159	\$2,997	53.3%	\$187	(\$610)	18.1%	(\$28)
Center for Neurodegenerative & Vascular Brain	\$124	14.3%	\$62	\$124	12.5%	\$62	\$0	1.8%	\$0
Center for Oral Biology	\$2,006	21.4%	\$334	\$2,549	28.6%	\$319	(\$543)	-7.1%	\$16
Center for Pediatric Biomedical Research	\$305	9.1%	\$153	\$300	9.5%	\$150	\$5	-0.4%	\$3
Center for Translational Neuromedicine	\$2,401	50.0%	\$150	\$1,867	55.2%	\$117	\$534	-5.2%	\$33
Center for Vaccine Biology & Immunology	\$505	11.8%	\$126	\$0	0.0%	\$0	\$505	11.8%	\$126
Community & Preventive Medicine	\$5,004	38.9%	\$179	\$7,342	53.2%	\$222	(\$2,338)	-14.3%	(\$44)
Environmental Medicine	\$3,367	20.9%	\$240	\$6,464	25.0%	\$380	(\$3,097)	-4.1%	(\$140)
Microbiology & Immunology	\$4,915	18.6%	\$378	\$4,040	13.9%	\$367	\$875	4.6%	\$11
Neurobiology & Anatomy	\$3,126	16.7%	\$347	\$3,355	19.0%	\$305	(\$229)	-2.3%	\$42
Pharmacology & Physiology	\$2,960	26.9%	\$211	\$3,990	29.0%	\$221.67	(\$1,030)	-2.1%	(\$10)
<b>Total</b>	<b>\$50,844</b>	<b>27.6%</b>	<b>\$225</b>	<b>\$47,302</b>	<b>26.3%</b>	<b>\$234</b>	<b>\$3,542</b>	<b>1.3%</b>	<b>(\$9)</b>

♦ New Department - 2011 Campaign

**University of Rochester**  
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\* Note: Departments with <5 Employees are included in "Other Departments".

**Division 50 - Strong Memorial Hospital & Clinics**

	2011			2010			Variance 2011 vs. 2010		
	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge	\$	% Participation	Average Pledge
Admissions Center	\$2,114	30.0%	\$352	\$2,462	30.0%	\$410	(\$348)	0.0%	(\$58)
Ambulatory Nursing	\$14,053	20.4%	\$216	\$10,787	16.4%	\$225	\$3,266	4.0%	(\$9)
Ambulatory Services	\$5,525	26.5%	\$126	\$5,252	22.4%	\$142	\$273	4.1%	(\$16)
Ambulatory Surgery Center - Sawgrass	\$2,613	13.0%	\$163	\$1,896	11.8%	\$158	\$717	1.2%	\$5
Clinical Engineering	\$2,678	48.1%	\$206	\$2,590	32.1%	\$288	\$88	16.0%	(\$82)
Clinical Evaluation/Quality Assurance/Improvement	\$1,572	45.5%	\$157	\$2,113	40.9%	\$235	(\$541)	4.5%	(\$78)
Continuity of Care/Case Management/Social Work	\$14,903	44.2%	\$169	\$12,966	50.7%	\$125	\$1,937	-6.5%	\$45
Environmental Services - SMH	\$3,323	24.0%	\$48	\$757	3.2%	\$69	\$2,566	20.9%	(\$21)
Financial Services - SMH	\$6,301	84.6%	\$286	\$6,031	84.0%	\$287	\$270	0.6%	(\$1)
Finger Lakes Donor Recovery Network	\$1,516	52.9%	\$168	\$852	23.5%	\$213	\$664	29.4%	(\$45)
Food & Nutrition Services	\$940	22.6%	\$20	\$1,872	18.4%	\$52	(\$932)	4.3%	(\$32)
Friends of Strong	\$685	32.4%	\$62	\$706	27.3%	\$78	(\$21)	5.1%	(\$16)
Health Information Management	\$392	6.6%	\$78	\$514	8.8%	\$73	(\$122)	-2.2%	\$5
Information Systems - URM	\$10,119	43.2%	\$178	\$8,454	45.7%	\$176	\$1,665	-2.5%	\$1
Materials Management - SMH	\$2,234	34.3%	\$97	\$551	13.5%	\$79	\$1,683	20.9%	\$18
Nursing Practice	\$84,838	13.4%	\$220	\$79,042	12.2%	\$232	\$5,796	1.2%	(\$13)
Offices for Graduate Medical Education	\$144	16.7%	\$144	\$144	16.7%	\$144	\$0	0.0%	\$0
Patient Accounts	\$3,933	22.7%	\$123	\$4,586	26.2%	\$135	(\$653)	-3.5%	(\$12)
Pharmacy	\$14,318	23.0%	\$305	\$6,914	10.8%	\$314	\$7,404	12.2%	(\$10)
Program Administrators	\$6,286	60.7%	\$370	\$5,770	46.2%	\$481	\$516	14.6%	(\$11)
Respiratory Care - SMH	\$73	3.8%	\$24	\$20	1.4%	\$20	\$53	2.5%	\$4
SMH Infection Prevention	\$145	33.3%	\$73	\$0	0.0%	\$0	\$145	33.3%	\$73
Surgical Support - Materials Processing	\$592	3.4%	\$148	\$156	2.8%	\$52	\$436	0.6%	\$96
Surgical Support Services	\$670	14.8%	\$168	\$698	9.3%	\$175	(\$28)	5.5%	(\$7)
Transportation - SMH	\$666	7.7%	\$67	\$1,052	7.9%	\$105	(\$386)	-0.2%	(\$39)
Utilization Management	\$1,724	46.2%	\$144	\$1,265	34.6%	\$141	\$459	11.5%	\$3
Other Departments	\$1,470	50.0%	\$735	\$2,262	30.0%	\$377	(\$792)	20.0%	\$358
<b>SubTotal</b>	<b>\$183,825</b>	<b>18.7%</b>	<b>\$183</b>	<b>\$159,712</b>	<b>15.3%</b>	<b>\$199</b>	<b>\$24,113</b>	<b>3.4%</b>	<b>(\$16)</b>

**SMD Clinical Departments - Associated SMH Departments**

Anesthesiology	\$600	6.9%	\$300	\$122	8.0%	\$61	\$478	-1.1%	\$239
Cancer Center	\$1,616	35.0%	\$231	\$1,436	35.0%	\$205	\$180	0.0%	\$26
Cancer Center Nursing	\$1,354	14.5%	\$150	\$968	14.0%	\$138	\$386	0.5%	\$12
Dentistry	\$0	0.0%	\$0	\$240	12.5%	\$240	(\$240)	-12.5%	(\$240)
Emergency Medicine	\$540	7.3%	\$135	\$192	1.8%	\$192	\$348	5.5%	(\$57)
Imaging Sciences	\$7,373	18.0%	\$154	\$7,484	16.2%	\$178	(\$111)	1.8%	(\$25)
Medicine	\$3,247	14.5%	\$120	\$3,751	14.3%	\$144	(\$505)	0.2%	(\$24)
Neurology	\$1,465	27.6%	\$183	\$1,241	21.9%	\$177	\$224	5.7%	\$6
Obstetrics & Gynecology	\$1,878	40.0%	\$235	\$1,208	20.0%	\$302	\$670	20.0%	(\$67)
Ophthalmology	\$0	0.0%	\$0	\$0	0.0%	\$0	\$0	0.0%	\$0
Orthopaedics	\$2,665	8.1%	\$444	\$2,435	8.7%	\$406	\$230	-0.6%	\$38
Pathology & Lab Medicine	\$38,634	23.1%	\$254	\$36,226	21.9%	\$248	\$2,408	1.2%	\$6
Pediatrics	\$292	9.1%	\$146	\$304	13.6%	\$101	(\$12)	-4.5%	\$45
Physical Medicine & Rehabilitation	\$2,611	27.8%	\$131	\$2,383	23.0%	\$140	\$228	4.8%	(\$10)
Psychiatry	\$4,619	15.0%	\$132	\$5,496	17.4%	\$141	(\$877)	-2.5%	(\$9)
Radiation Oncology	\$2,015	26.0%	\$155	\$1,854	17.3%	\$206	\$161	8.7%	(\$51)
Surgery	\$1,012	24.3%	\$112	\$841	25.7%	\$93	\$171	-1.4%	\$19
<b>SubTotal</b>	<b>\$69,921</b>	<b>19.1%</b>	<b>\$200</b>	<b>\$66,181</b>	<b>18.1%</b>	<b>\$203</b>	<b>\$3,740</b>	<b>1.0%</b>	<b>(\$3)</b>
<b>Total</b>	<b>\$253,746</b>	<b>18.8%</b>	<b>\$187</b>	<b>\$225,893</b>	<b>16.0%</b>	<b>\$200</b>	<b>\$27,853</b>	<b>2.8%</b>	<b>(\$13)</b>

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\* Note: Departments with <5 Employees are included in "Other Departments".

**Division 90 - Health Sciences**

	<u>2011</u>			<u>2010</u>			<u>Variance 2011 vs 2010</u>		
	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>
Center for Community Health	\$5,407	71.1%	\$169	\$5,042	69.4%	\$202	\$365	1.7%	(\$33)
Compliance Office	\$1,026	55.6%	\$205	\$960	62.5%	\$192	\$66	-6.9%	\$13
Facilities & Services - URM	\$8,005	23.7%	\$182	\$7,865	18.3%	\$238	\$140	5.3%	(\$56)
Finance - URM	\$4,904	81.8%	\$545	\$5,518	70.0%	\$788	(\$614)	11.8%	(\$243)
Health Science Libraries & Technologies	\$2,830	32.1%	\$314	\$2,669	34.5%	\$267	\$161	-2.3%	\$48
Information Systems - URM	\$5,871	38.3%	\$163	\$6,586	33.8%	\$253	(\$715)	4.5%	(\$90)
Marketing - URM	\$293	13.2%	\$59	\$204	9.1%	\$68	\$89	4.1%	(\$9)
Media - URM	\$0	0.0%	\$0	\$0	0.0%	\$0	\$0	0.0%	\$0
Office of Counsel	\$4,234	62.5%	\$423	\$4,354	64.7%	\$396	(\$120)	-2.2%	\$28
Office of Sr VP & COO - URM	\$8,571	71.4%	\$857	\$6,081	53.3%	\$760	\$2,490	18.1%	\$97
Office of Sr VP for Health Sciences	\$8,856	72.7%	\$1,107	\$7,564	71.4%	\$756	\$1,292	1.3%	\$351
Office of Technology Transfer	\$1,116	75.0%	\$124	\$264	25.0%	\$88	\$852	50.0%	\$36
Photography - URM	\$0	0.0%	\$0	\$82	40.0%	\$41	(\$82)	-40.0%	(\$41)
Post Office - URM	\$0	0.0%	\$0	\$0	0.0%	\$0	\$0	0.0%	\$0
Public Relations & Communications - URM	\$2,720	80.0%	\$170	\$2,190	33.3%	\$313	\$530	46.7%	(\$143)
Real Estate Services - URM	\$360	28.6%	\$180	\$360	33.3%	\$180	\$0	-4.8%	\$0
Space & Strategic Planning - URM	\$650	42.9%	\$217	\$798	83.3%	\$160	(\$148)	-40.5%	\$57
University Council on Animal Resources	\$372	40.0%	\$186	\$396	75.0%	\$132	(\$24)	-35.0%	\$54
Web Services, URM	\$120	7.7%	\$120	\$100	7.1%	\$100	\$20	0.5%	\$20
* Other Departments	\$431	22.2%	\$108	\$952	31.3%	\$190	(\$521)	-9.0%	(\$83)
<b>Total</b>	<b>\$55,766</b>	<b>37.1%</b>	<b>\$272</b>	<b>\$51,985</b>	<b>32.1%</b>	<b>\$313</b>	<b>\$3,781</b>	<b>5.0%</b>	<b>(\$41)</b>

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\* Note: Departments with <5 Employees are included in "Other Departments".

**Division 91 - Medical Faculty Group**

	<u>2011</u>			<u>2010</u>			<u>Variance 2011 vs 2010</u>		
	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>	<u>\$</u>	<u>% Participation</u>	<u>Average Pledge</u>
Primary Care Offices	\$5,213	24.8%	\$97	\$6,002	28.3%	\$97	(\$789)	-3.5%	(\$0)
UR Medical Faculty Group - Administration/Business Office	\$2,600	15.8%	\$144	\$2,155	17.0%	\$120	\$446	-1.2%	\$25
URMC Education Services	\$564	75.0%	\$63	\$577	58.3%	\$82	(\$13)	16.7%	(\$20)
<b>SubTotal</b>	<b>\$8,377</b>	<b>23.5%</b>	<b>\$103</b>	<b>\$8,734</b>	<b>25.8%</b>	<b>\$100</b>	<b>(\$356)</b>	<b>-2.3%</b>	<b>\$3</b>

**SMD Clinical Departments - Associated URMFG Departments**

Anesthesiology	\$3,363	18.8%	\$280	\$2,574	18.2%	\$215	\$789	0.6%	\$66
Dentistry	\$108	9.5%	\$54	\$74	9.1%	\$37	\$34	0.4%	\$17
Dermatology	\$423	14.3%	\$85	\$417	17.9%	\$83	\$6	-3.6%	\$1
Emergency Medicine	\$631	16.3%	\$90	\$511	14.6%	\$85	\$120	1.6%	\$5
Imaging Sciences	\$3,577	31.6%	\$143	\$1,967	22.7%	\$116	\$1,610	9.0%	\$27
Medicine	\$5,500	20.0%	\$172	\$5,293	17.8%	\$183	\$207	2.2%	(\$11)
Neurology	\$257	13.9%	\$51	\$257	14.3%	\$51	\$0	-0.4%	\$0
Neurosurgery	\$348	14.3%	\$87	\$1,240	9.1%	\$413	(\$892)	5.2%	(\$326)
Obstetrics & Gynecology	\$2,373	29.8%	\$170	\$1,932	30.2%	\$149	\$441	-0.4%	\$21
Ophthalmology	\$440	8.1%	\$88	\$434	9.6%	\$87	\$6	-1.6%	\$1
Otolaryngology	\$24	3.7%	\$24	\$100	3.7%	\$100	(\$76)	0.0%	(\$76)
Orthopaedics	\$1,501	17.1%	\$71	\$911	12.4%	\$65	\$590	4.7%	\$6
Pathology & Lab Medicine	\$1,700	18.8%	\$567	\$3,253	28.6%	\$813	(\$1,553)	-9.8%	(\$247)
Pediatrics	\$2,938	35.8%	\$101	\$2,466	28.6%	\$103	\$472	7.2%	(\$1)
Psychiatry	\$2,506	40.0%	\$418	\$2,232	41.7%	\$446	\$274	-1.7%	(\$29)
Surgery	\$876	11.2%	\$88	\$1,274	13.5%	\$106	(\$398)	-2.2%	(\$19)
Urology	\$796	13.5%	\$114	\$748	14.6%	\$107	\$48	-1.1%	\$7
* Other Departments	\$0	0.0%	\$0	\$0	0.0%	\$0	\$0	0.0%	\$0
<b>SubTotal</b>	<b>\$27,361</b>	<b>19.2%</b>	<b>\$146</b>	<b>\$25,683</b>	<b>17.3%</b>	<b>\$157</b>	<b>\$1,678</b>	<b>1.9%</b>	<b>(\$11)</b>

**SMH Departments - Associated URMFG Departments**

Information Systems - URMC	\$870	50.0%	\$218	\$510	25.0%	\$255	\$360	25.0%	(\$38)
* Other Departments	\$337	75.0%	\$112	\$385	33.3%	\$193	(\$48)	41.7%	(\$81)
<b>SubTotal</b>	<b>\$1,207</b>	<b>58.3%</b>	<b>\$172</b>	<b>\$895</b>	<b>28.6%</b>	<b>\$224</b>	<b>\$312</b>	<b>29.8%</b>	<b>(\$51)</b>
<b>TOTAL</b>	<b>\$36,945</b>	<b>20.6%</b>	<b>\$134</b>	<b>\$35,312</b>	<b>19.6%</b>	<b>\$138</b>	<b>\$1,633</b>	<b>1.0%</b>	<b>(\$4)</b>