Senior leadership has un-paused CURT to assist with the recovery planning and redesign needed for fall 2020 and beyond. The 2.0 mission of this Coronavirus University Restart Team (CURT) is to provide holistic guidance and strategy for the University’s non-clinical recovery operations. This committee will inform guidance and provide strategic coordination for the planning and redesign efforts of the University’s schools and units, including academic affairs, research recovery, and general operations. In addition, this committee should consider various dependencies that may affect the entirety of the University in topical domains ranging from public health matters to academic instruction and student activities. This scope and planning is broader than the existing emergency preparedness plans for pandemics and allows the University to plan and coordinate in a broader framework for the academic, research, and healthcare missions of the organization.
CURT 2.0 (MAY 2020)

- Academic delivery redesign guidance and recovery coordination
  - Crossover issues: Classroom and lab organization and use
    - Technology needs/affordances
    - Consistency among classrooms across schools; shared platforms and ecosystems
  - Facility use; occupancy limits; workforce guidelines; cost-recovery efforts
  - Crossover issues: Lab organization and use

- University Operations

- Academic Affairs and Planning
  - CURT Committee on Academic Practices (CAP+)
  - Crossover issues: On-campus/off-campus virtual student experience
    - Shared infrastructure for how we deploy PPE

- Research Affairs and Planning
  - Research Executive Committee
  - Research Deans

- Public Health
  - Student experience and activities; campus life; code of conduct expectations
  - Crossover issues: Campus PPE requirements; symptom checking requirements; various occupancy limits; campus opening/closing; public gathering guidance, etc.
  - Health screenings; patient care strategies; Q/I protocols; PPE protocols; symptom tracking

- Student Affairs
  - Crossover issues: Student Affairs Committee (CURT SAC)
Coronavirus
University
Response
Team: CURT 2.0

- **Mark Cavanaugh** (CURT co-chair) – Director of Environmental Health & Safety
- **Jane Gatewood** (CURT co-chair) – Vice Provost for Global Engagement
- **Mike Chihoski** – Senior Associate Vice President, University Facilities & Services
- **Holly Crawford** – Senior Vice President for Administration and Finance, CFO and Treasurer
- **Rick Crummins** – Deputy General Counsel
- **Teri D’Agostino** – Chief of Staff, URMC
- **Josh Farrelman** – Associate Vice President for Government Community Relations
- **Paul Graman** – Professor of Infectious Diseases
- **Tony Green** – Chief of Staff to President & Secretary to Board
- **Amy Happ** – Deputy to the Provost
- **Tony Kinslow** – Associate Vice President for Human Resources and Chief Human Resources Officer
- **Ralph Manchester** – Vice Provost and Director, University Health Service
- **Liz Milavec** – Associate Vice President for Financial Operations & University Controller
- **Sara Miller** – Assistant Vice President for Communications, University Spokesperson
- **Julie Myers** – Deputy CIO, University IT
- **Kathy Parrinello** – COO and Executive Vice President Strong Memorial Hospital
- **Donna Gooden Payne** – Vice President and General Counsel
- **Mercedes Ramirez Fernandez** – Vice President for Equity & Inclusion, Chief Diversity Officer
- **Joan Saab** – Vice Provost for Academic Affairs
- **Elizabeth Stauderman** – Vice President for Communications
- **Melissa Sturge-Apple** – Vice Provost for Graduate Education
- **Rick Waugh** – Vice Provost for Research
Redesign and Recovery Structure

Contents
Redesign Principles & Framework for COVID-19 ........................................... 2
Recovery Principles ......................................................................................... 2
Expectations for Use ....................................................................................... 2
Framework ........................................................................................................ 2
Assumptions for Phased Operational Resumption: Near- to Mid-Term .......... 3
Late Spring to Mid-Summer ........................................................................... 3
Late Summer to Fall ....................................................................................... 4
Early 2021 and Beyond .................................................................................. 4
University Planning Principles & Guidelines ............................................. 4
Social Distancing Parameters ....................................................................... 4
Contact Tracing in the UR Community ....................................................... 4
Planning Considerations & Guidance .......................................................... 5
Personal Safety Practices & Training ............................................................. 6
Health Screening; Dr. CheatSheet.................................................................. 6
PPE Requirements ......................................................................................... 6
Cleaning .......................................................................................................... 6
Personal Hygiene ............................................................................................ 7
Training ........................................................................................................... 7
Unit Planning .................................................................................................. 7
Assembly, & Recreational, Occupancies ...................................................... 7
Athletic Facilities/Venues & Gyms ................................................................. 7
Break Areas, Common Areas, Study Areas ................................................. 7
Bus & Shuttle Service Occupancy ................................................................. 7
Campus Housing Occupancy ....................................................................... 7
Classroom & Instructional Space Occupancy Including Auditorium Seating.. 7
Dining Facilities .............................................................................................. 8
Elevators ......................................................................................................... 8
Laboratory Spaces ........................................................................................ 8
Libraries .......................................................................................................... 8
Mechanical/Service Spaces ......................................................................... 8
Office Use & Advising Occupancy ............................................................... 8
Performance, Exhibition, & Event Occupancy ............................................ 8
Restrooms ....................................................................................................... 8

Senior Leadership Group (SLG)

+Cabinet
+Deans Council

Coronavirus University Restart Team (CURT 2.0)

Emergency Operations Command (EOC)

School- and Unit-based Planning Groups

ASE: Student Learning; Lab/Studio Courses; Logistics/Operations

ESM: Instruction; Co-curriculum; Faculty/Staff Support; Facilities

Simon: Holistic Planning

SMD: Online Learning; Space; Recruitment

SON: Holistic Planning

Warner: Holistic Planning
Subject: Internal Emergency Procedure–RC COVID–19 Organizational Chart
Date: 4/22/20
Number: 5.0.1.2
Approved By: Mark Cavanaugh